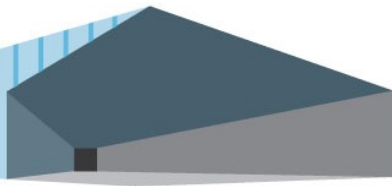


BaltAnestIC 2023



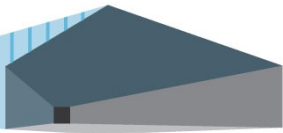
11th International Baltic Congress of Anaesthesiology and Intensive care  
September 28–30, 2023, Tartu, Estonia [Estonian National Museum](#)

# MANAGEMENT DECISIONS AND CRITICAL CARE **OUTCOMES**

Tomas Jovaiša



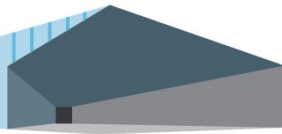
Vilniaus universiteto ligoninė  
**SANTAROS KLINIKOS**



# Does current evidence directly relate to real-world clinical outcomes?

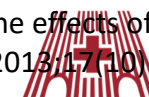
Yes and No

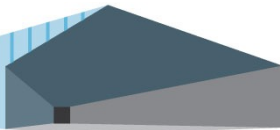




# CRASH-2

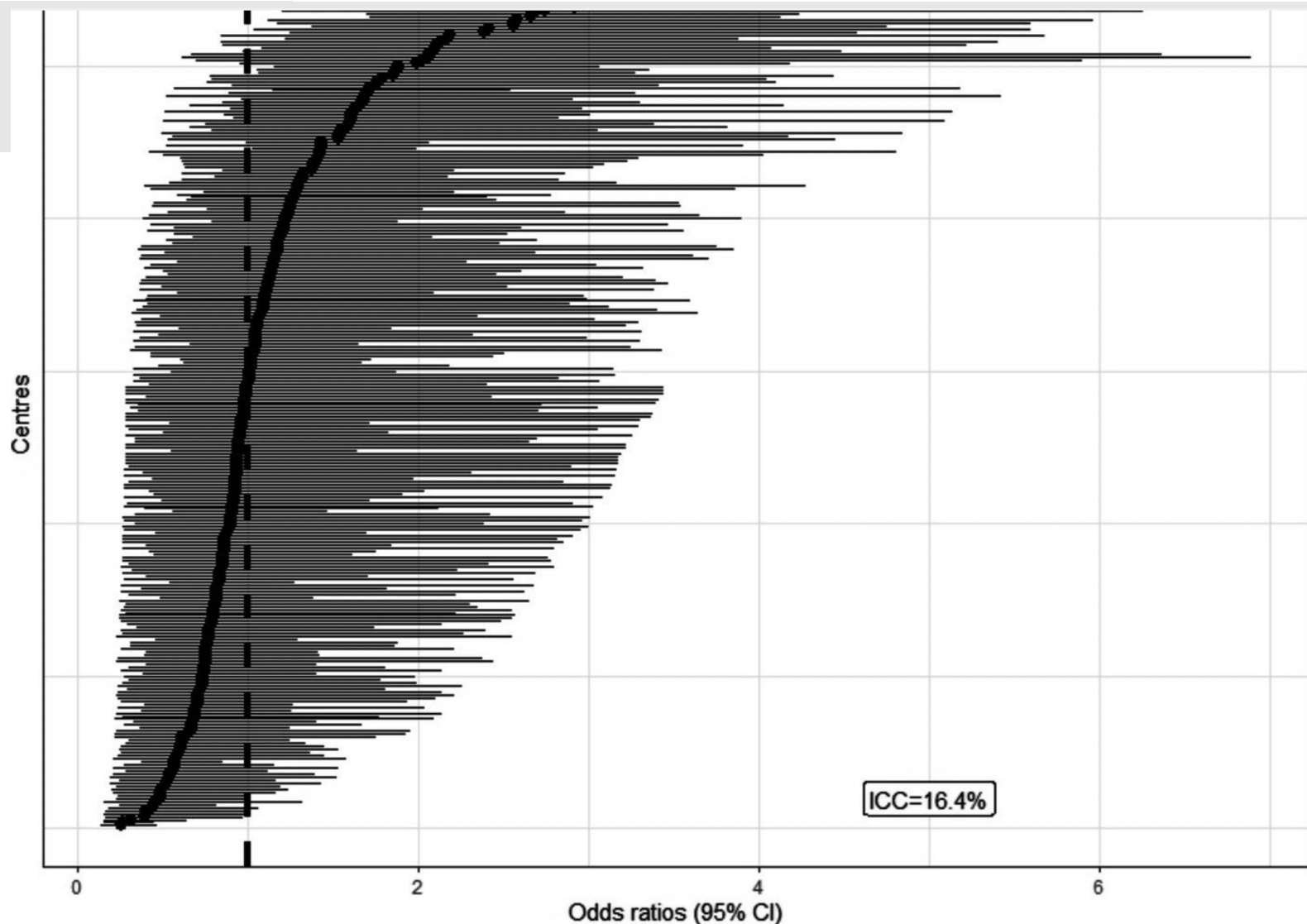
- Tranexamic acid in trauma patients
- Positive trial
- No difference in treatment effect amongst centres

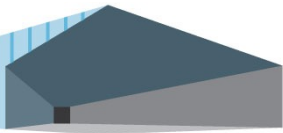




## CRASH-2

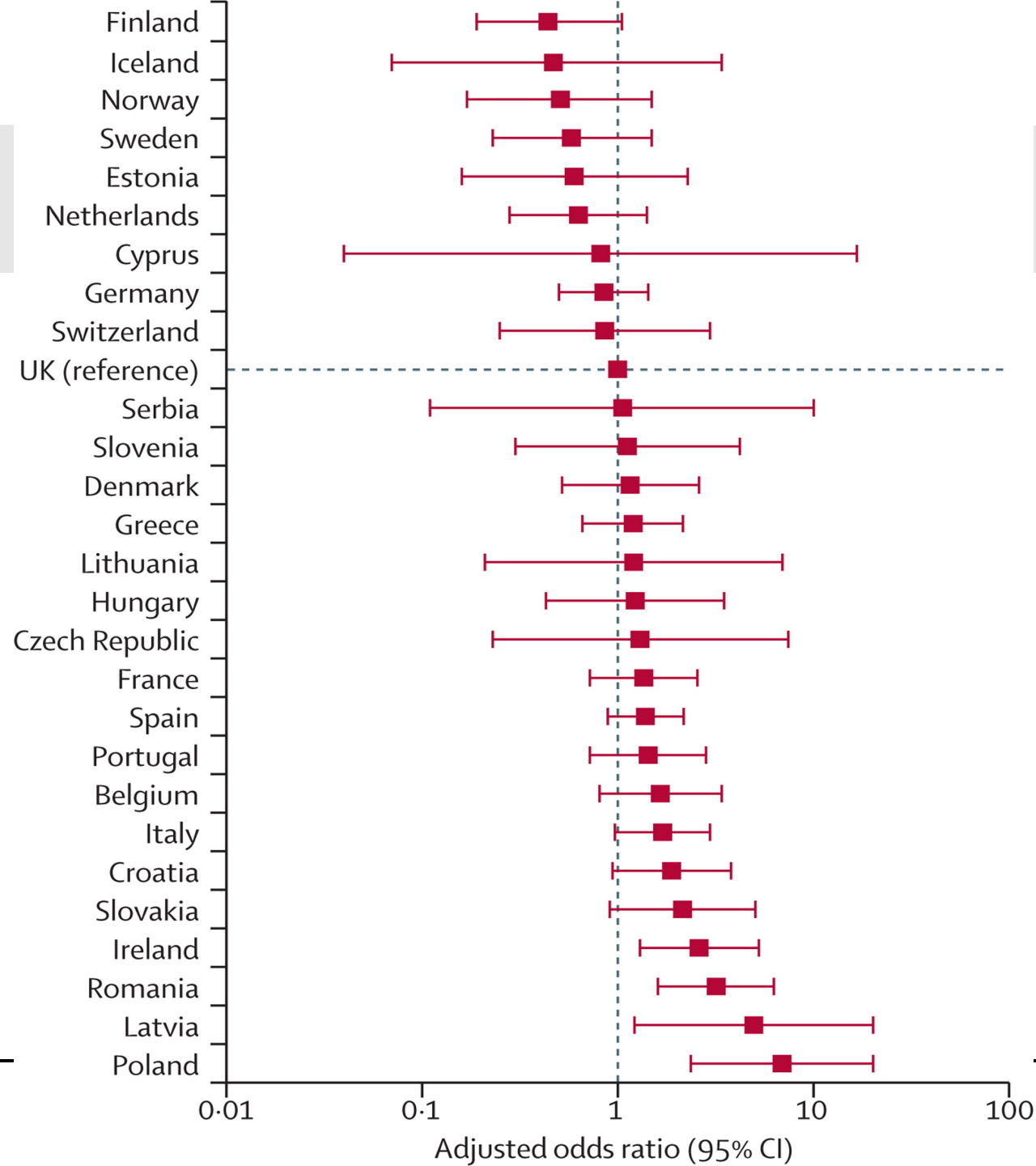
- Tranexamic acid in trauma patients
- Positive trial
- No difference in treatment effect amongst centres
- Significant difference in outcome by centre

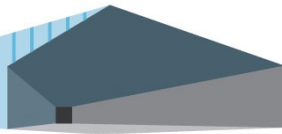




# EuSOS

- Outcomes of emergency surgery
- Significant variance by country





# Is this true for all ICU patients?

- Netherlands
- United Kingdom
- Lithuania



# Comparing apples and pears

- Team A treated 1000 patients on their ICU last year:
  - 208 patients did not survive to ICU discharge
  - 12 more patients did not survive to hospital discharge
  - Hospital mortality in this cohort was 22%



# Understanding standardised mortality ratios

- SMR compares actual unit/hospital mortality rate with predicted mortality based on patient population treated.
- Prediction is usually based on validated systems (APACHE, SAPS, ICNARC)
- Further adjustments can be made for specific patient populations (surgical, cancer, etc.)



# Understanding standardised mortality ratios

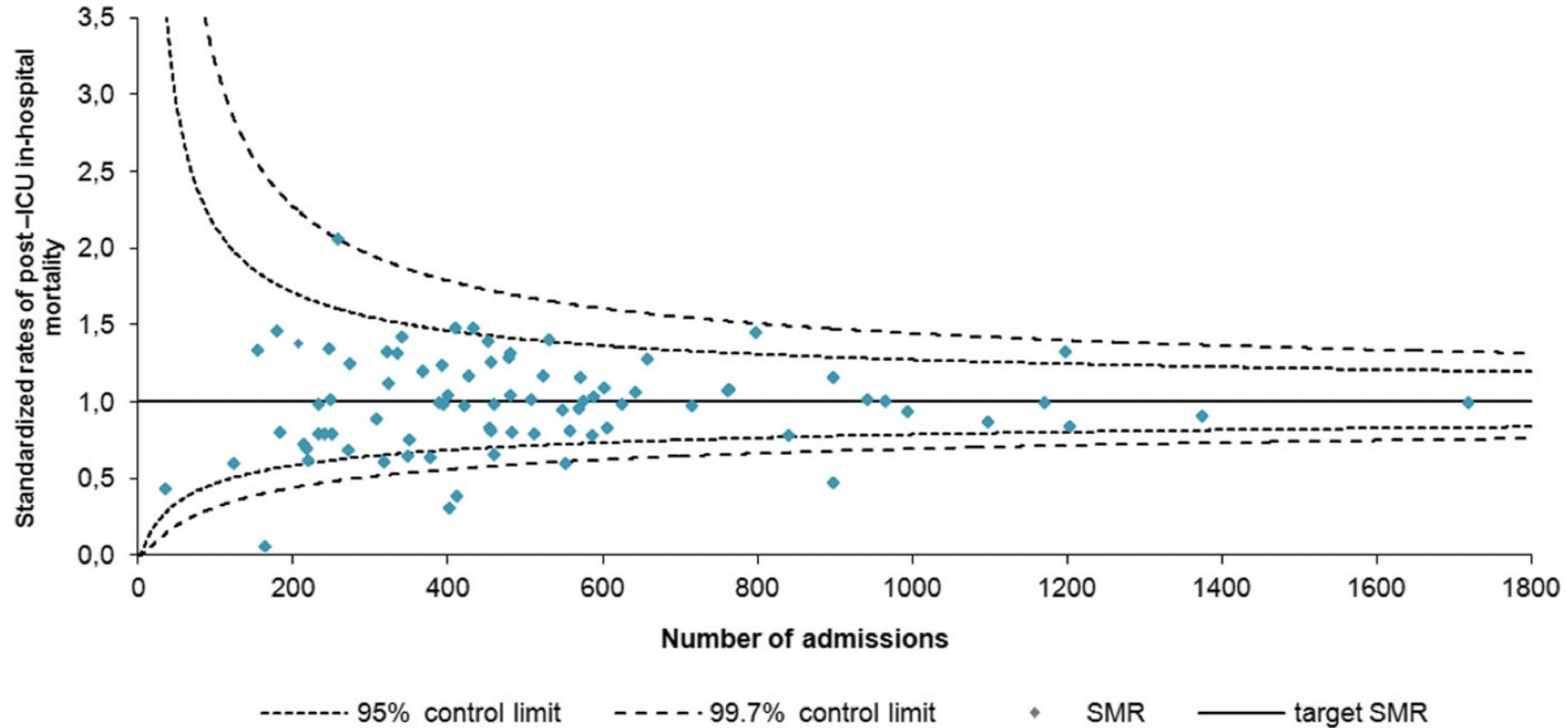
- Prediction model suggests, that in the cohort of patients treated by Team A mortality should be 24.5%
- Actual hospital mortality was 22%
- $220 \text{ actual deaths} / 245 \text{ predicted deaths} = \text{SMR } 0.9$

# Understanding standardised mortality ratios

- Prediction model suggests, that in the cohort of patients treated by Team A mortality should be 24.5%
- Actual hospital mortality was 22%
- $220 \text{ actual deaths} / 245 \text{ predicted deaths} = \text{SMR } 0.9$
- Well done Team A!!!

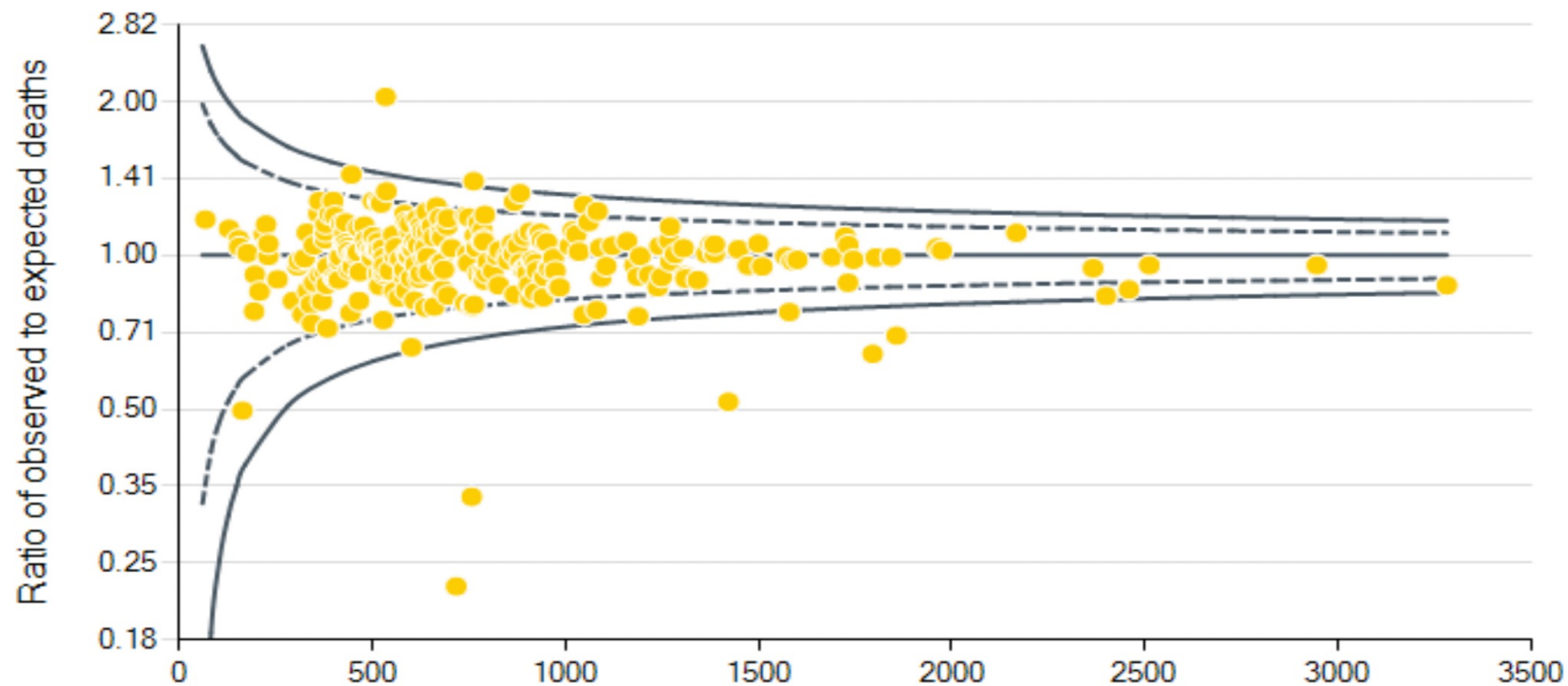


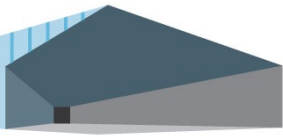
# Netherlands



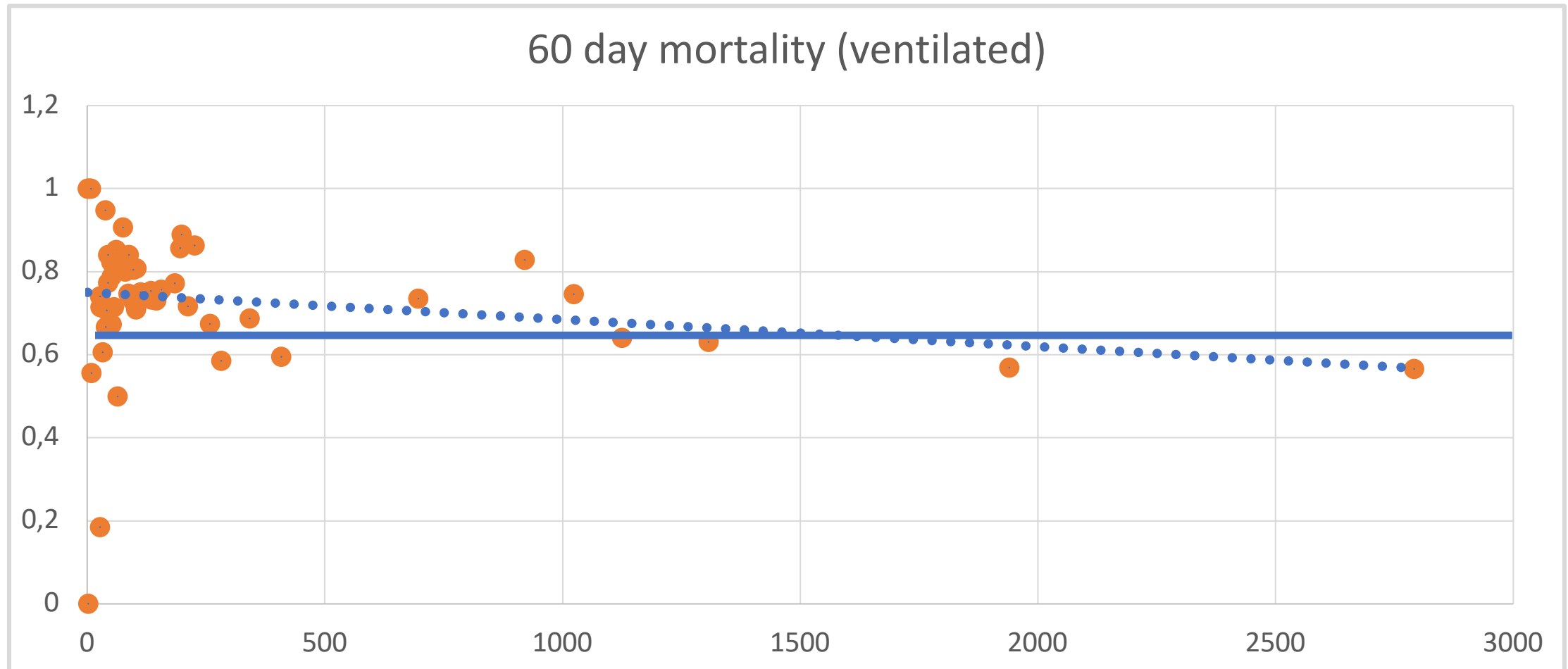
# United Kingdom

## Risk-adjusted acute hospital mortality



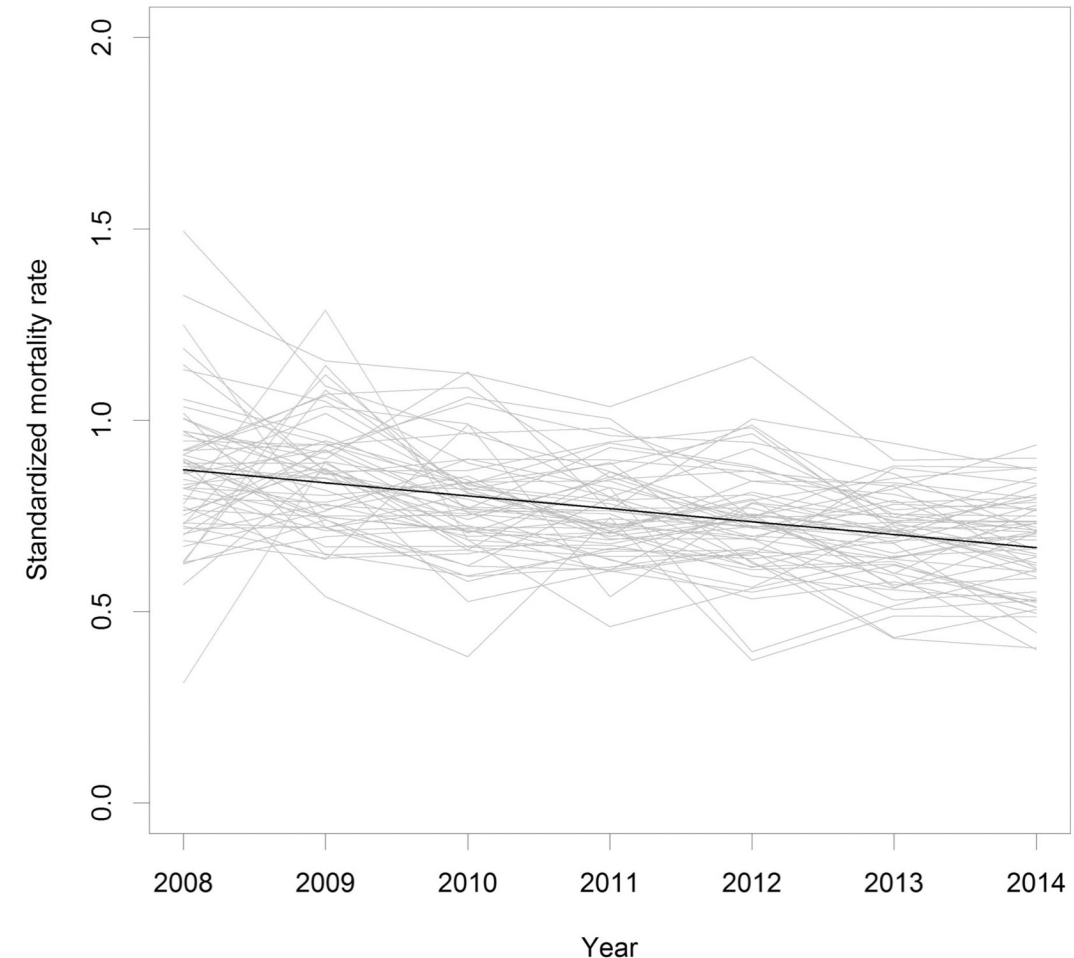


# Lithuania



# We are getting better over time

- Netherlands
- Reduction in average SMR over 6 year period
- But SMRs still vary between 0.7-1.4 (excluding extreme outliers)
- Over last decade some narrowing in SMR in the UK.
- **NOTE:**  
**SMR 0.7-1.4 = 50% mortality difference**



# Adult Critical Care Network

North East and North Central London

[Home](#) [About ACCN](#) [Activities](#) [Documents](#) [The NENCL network team](#) [Our members](#) [Contact us](#)

## Welcome to North East and North Central London Adult Critical Care Network

**An operational delivery network for adults in critical care**

We are one of three, Networks, based in London whose main aim is to get the best out of the resources available for patients, who are usually the sickest patients in the hospital.

We are funded by NHS England and are hosted by the Royal Free Hospital where we are based. We started running the network in April 2014.

[Transfer training](#)

[Peer review](#)

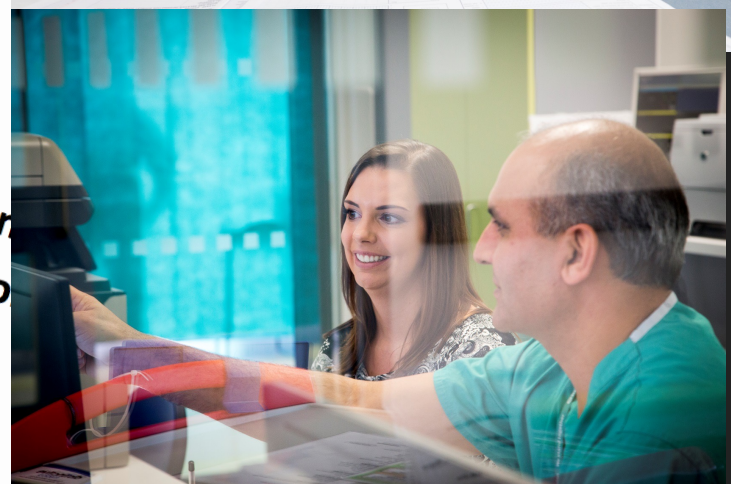
[Learning from serious incidents](#)

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OS

**North East and North Central  
Adult Critical Care Network**  
Peer Review Report  
St Bartholomew's Hospital  
18<sup>th</sup> April 2018

**North East and North  
Central Adult Critical Care  
Network**  
Peer Review Report  
Newham  
18<sup>th</sup> October 2017

**North East and No  
Adult Critical Care**  
Peer Review Re  
The National Hospit  
Neurology and Neuros  
University College Lon  
Hospitals  
07/02/18



**NHS**  
London  
Operational Delivery Networks

**North East and North  
Central Adult Critical Care  
Network**  
Pilot Peer Review  
Report  
Queens Hospital Romf  
08 06 2016

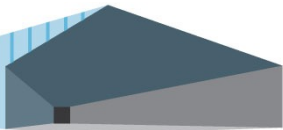
**NHS**  
London  
Operational Delivery Networks

**North East and North Central  
Adult Critical Care Network**  
Peer Review Report  
Barnet Hospital  
Intensive Care Unit  
18<sup>th</sup> January 2017

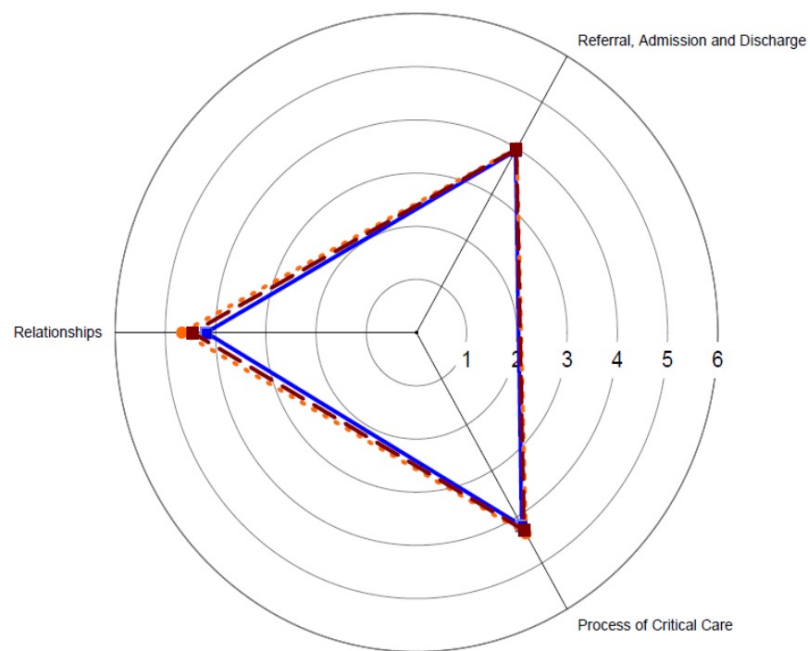
**NHS**

**North East and North Cen  
Adult Critical Care Netwo**  
Peer Review Report  
King Georges Hospital  
Romford



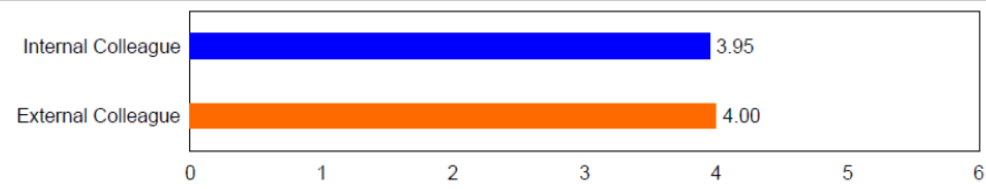


360° Overview

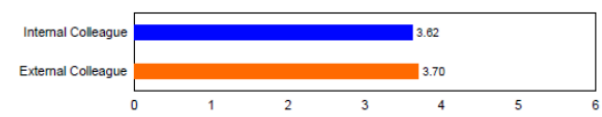


Internal Colleagues External Colleagues 360

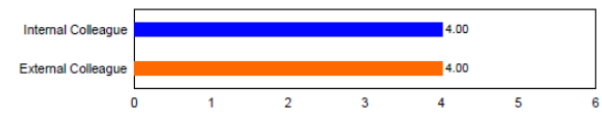
Summary



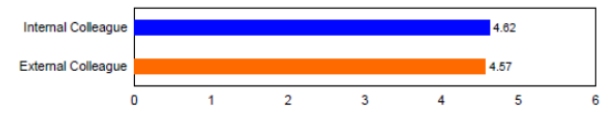
Are discharges from critical care carried out appropriately, within working hours and with good handover and clear onward planning?



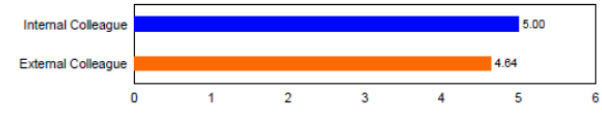
Are the criteria for admission transparent, consistent and easily understood?



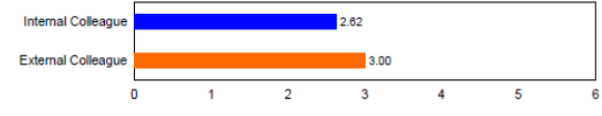
Are the critical care team always involved in critical care transfers to other hospitals?



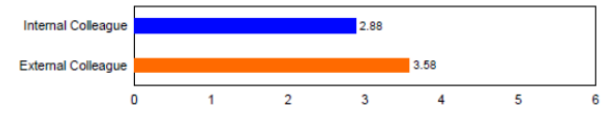
Is it always clear that admission decisions go through an ICU consultant?



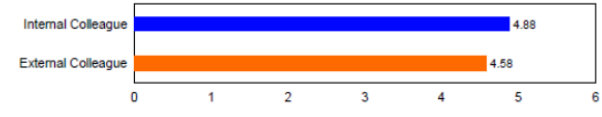
Is the critical care service able to meet elective demand?

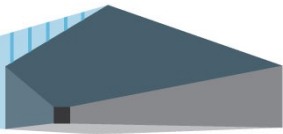


Is the critical care service able to meet emergency demand?



Is the critical care service responsive and approachable for opinions and referrals?





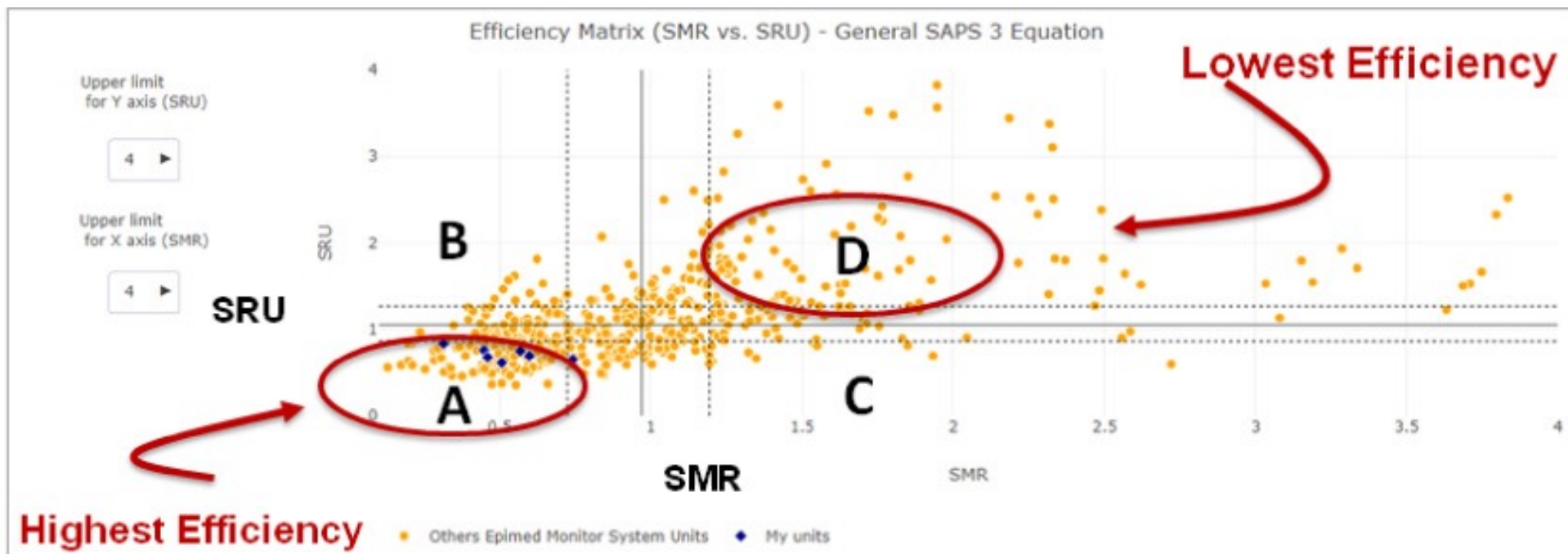
# Insights

- No obvious link between staffing levels, funding, availability of support services and SMR. Some manage to produce excellent results with minimal resource



# Insights

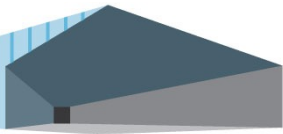
- No obvious link between staffing levels, funding, availability of support services and SMR. Some manage to produce excellent results with minimal resource



# We do not follow what we preach

- LUNG-SAFE (ESICM trials group):
  - large observational study designed to evaluate the incidence, management, and outcome of patients with ARDS in 50 countries
  - only 60% of cases were recognized, and 35% received tidal volumes greater than 8 ml/kg predicted body weight
- Study at two U.S. hospitals:
  - physicians reported strong support of low-Vt for ARDS
  - 87% believed that they correctly diagnosed ARDS within 12 hours of onset.
  - physicians initiated low-Vt in only 7% of their eligible patients.
  - clinician attitudes and perceived barriers were not correlated with low-Vt ventilation initiation.

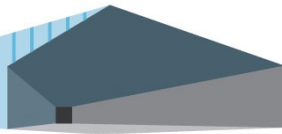




# Drugs didn't work, but process did!!!

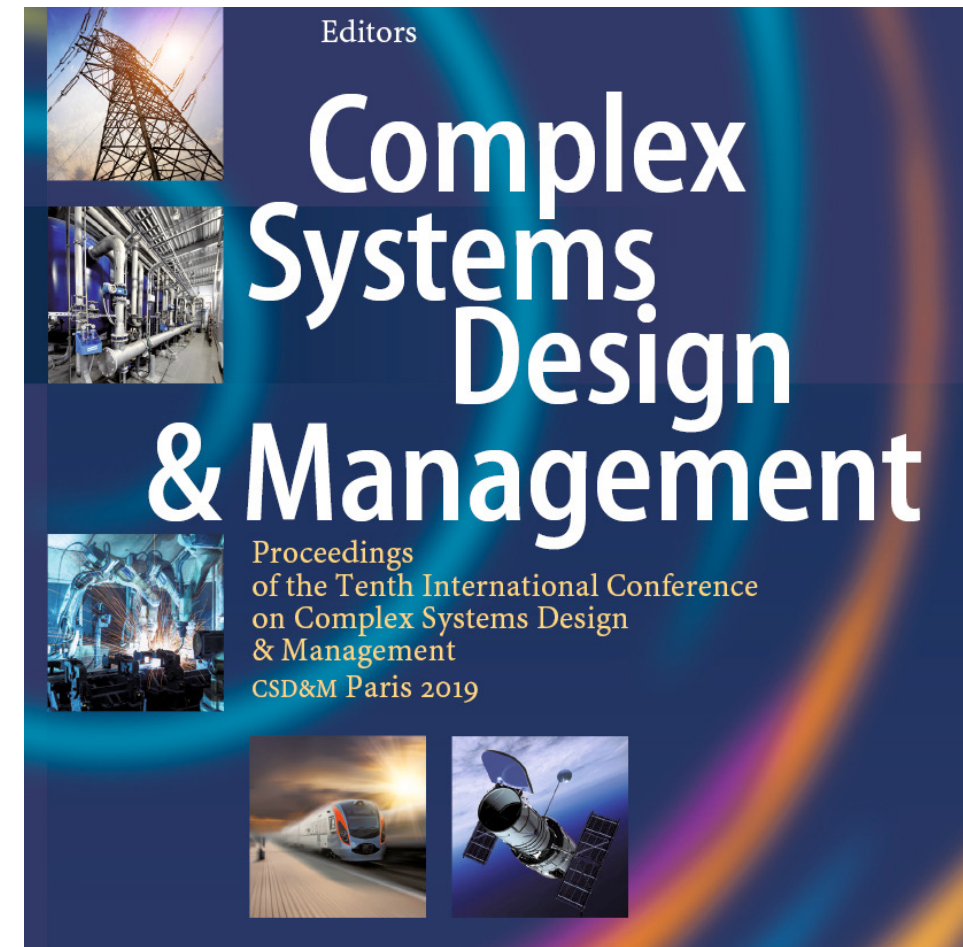
- LIPS-A RCT.
  - Aspirin administration had no effect in ARDS prevention trial,
  - but implementation of a lung injury prevention checklist was associated with a 50% lower incidence of ARDS than anticipated (based on lung injury prediction scores across participating hospitals).
- MIND-USA RCT
  - failed to demonstrate a reduction in delirium duration with neuroleptic administration,
  - but documented a significant reduction in its incidence after implementation of a standardized ABCDE bundle.

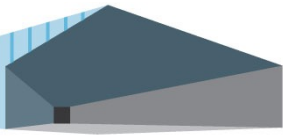




# Dealing with complexity

**Effective decision-making and care delivery** in the complex ICU environment require a distributed cognitive network—a well-coordinated **healthcare team** working in a **practice environment** that is adapted to **accommodate the limits of human cognition.**

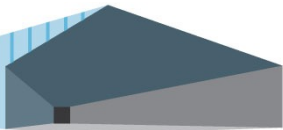




# Challenges

- Unit level
- Hospital level
- Regional/National level





# Defining components

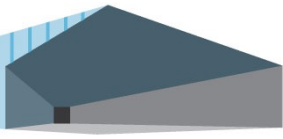
• STRUCTURE	8
• WORKFORCE	27
• PROCESS	62
• CLINICAL CARE	99
• ADDITIONAL COMPONENTS	134
• EMERGENCY PREPAREDNESS	149



## **GUIDELINES FOR THE PROVISION OF INTENSIVE CARE SERVICES**

Version 2.1  
July 2022



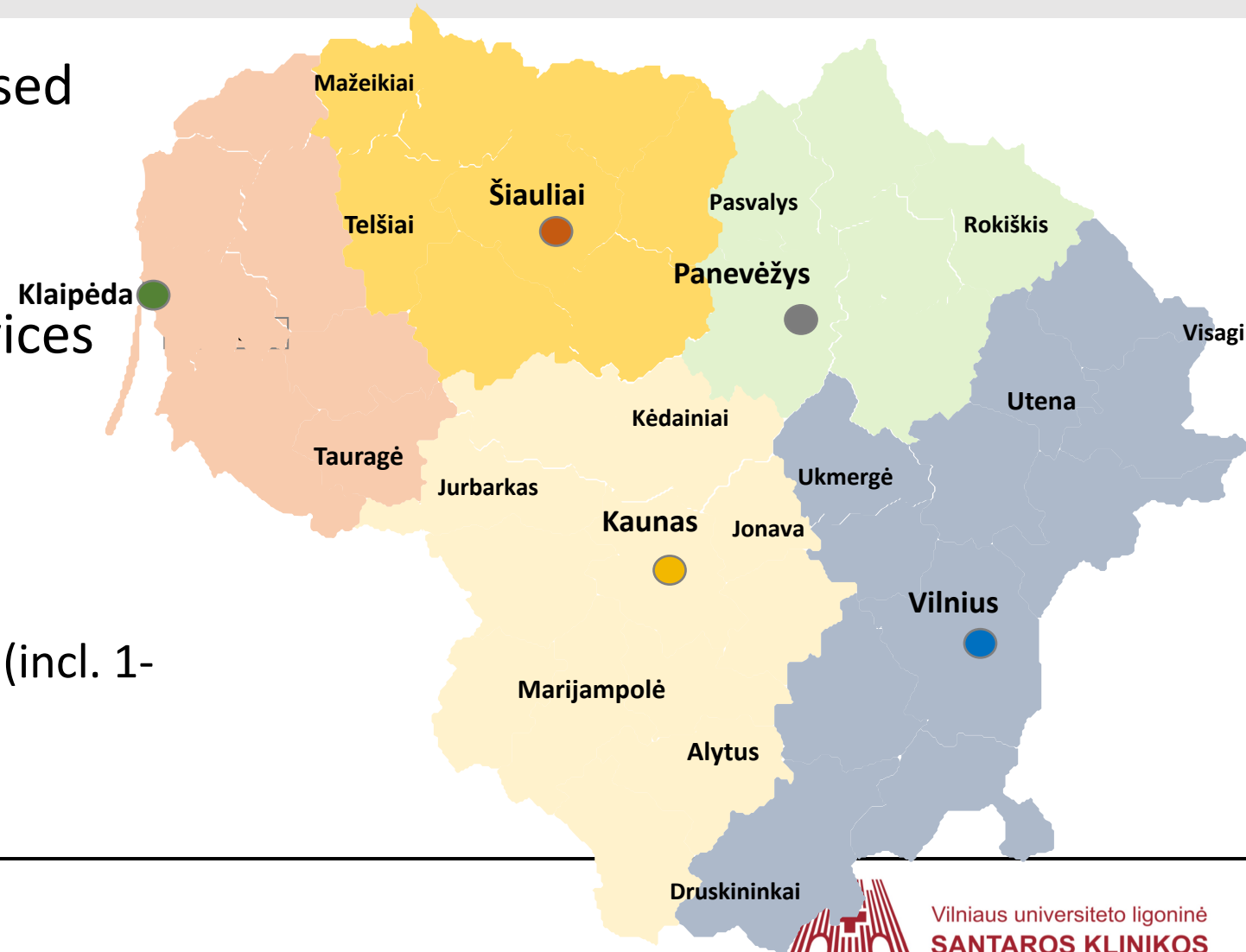


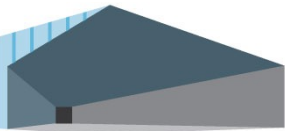
# Implementing core principles in Lithuania



# MoH act on provision of Critical Care Services 2022

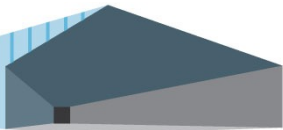
- Population and accessibility based system
- 5 regions, 3 specialist networks
- Requirements for hospital infrastructure and support services
- Requirements for unit level infrastructure and resources
- Staffing requirements
- Quality indicators
  - Structure, Processes and Results (incl. 1-year all-cause mortality)
  - Reportable yearly to MoH



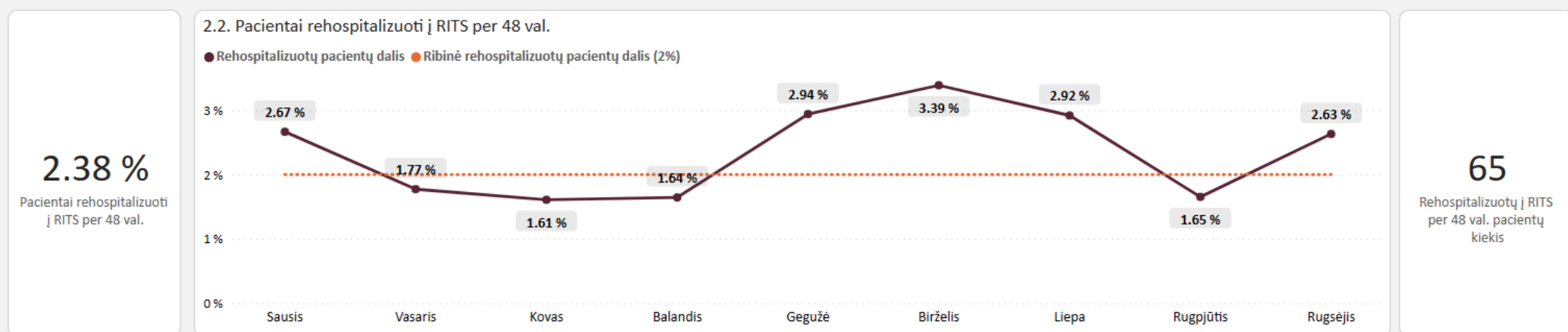
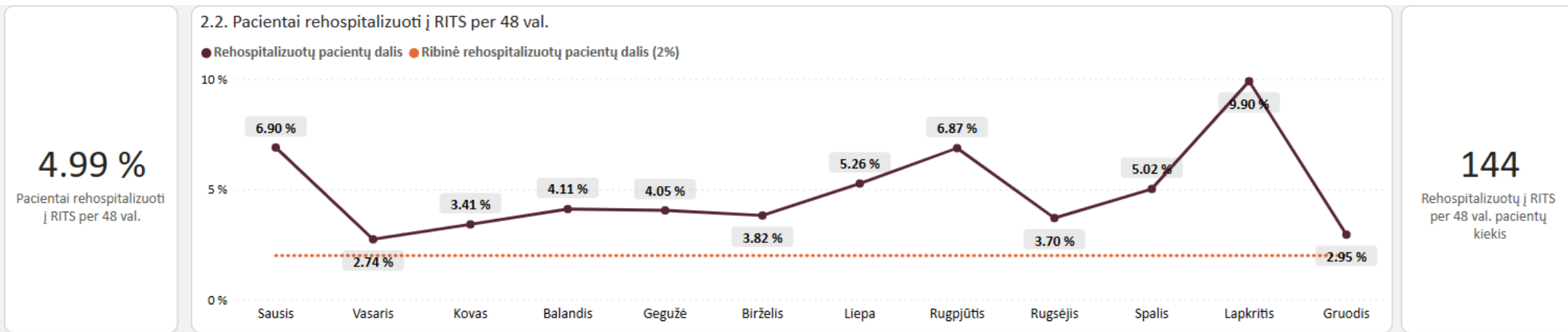


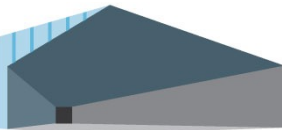
# Few examples from VULSK





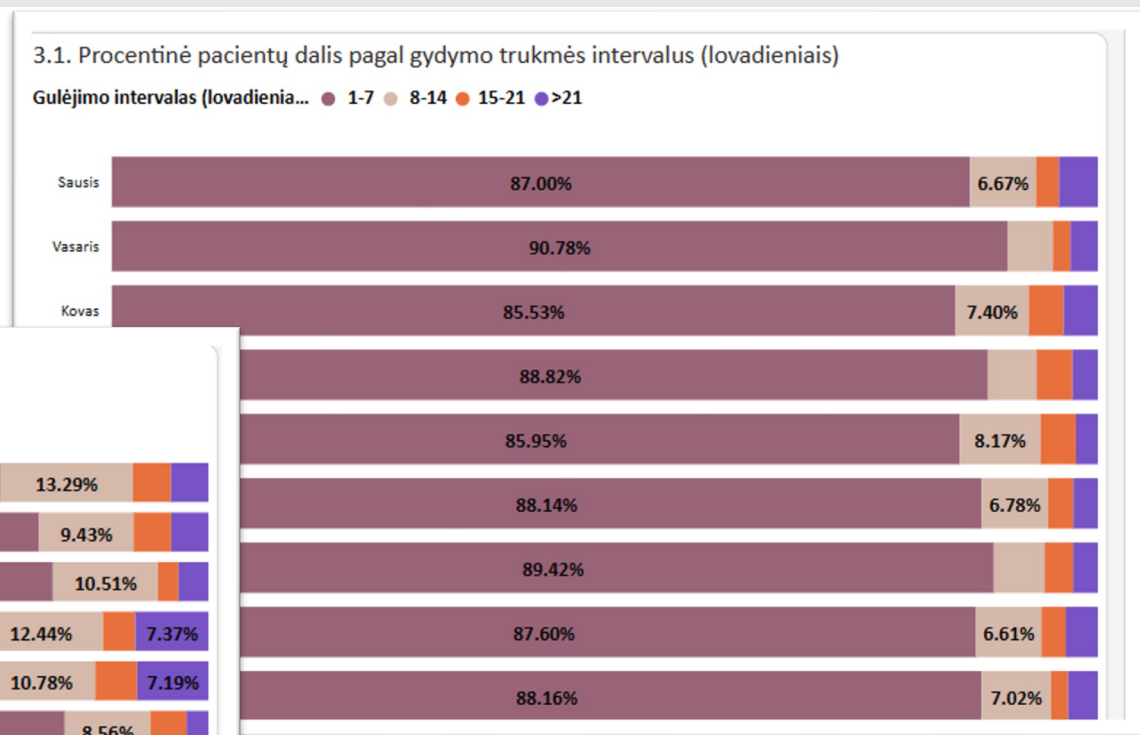
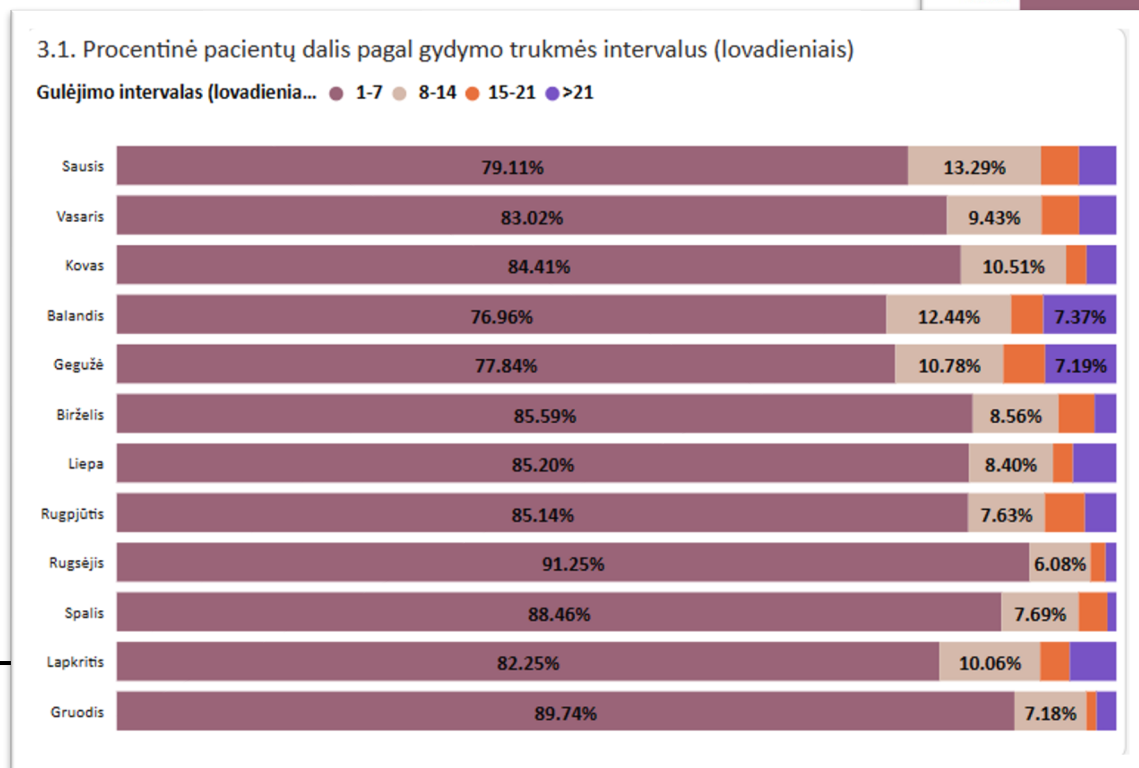
# 50% reduction in 48-hour readmission rates





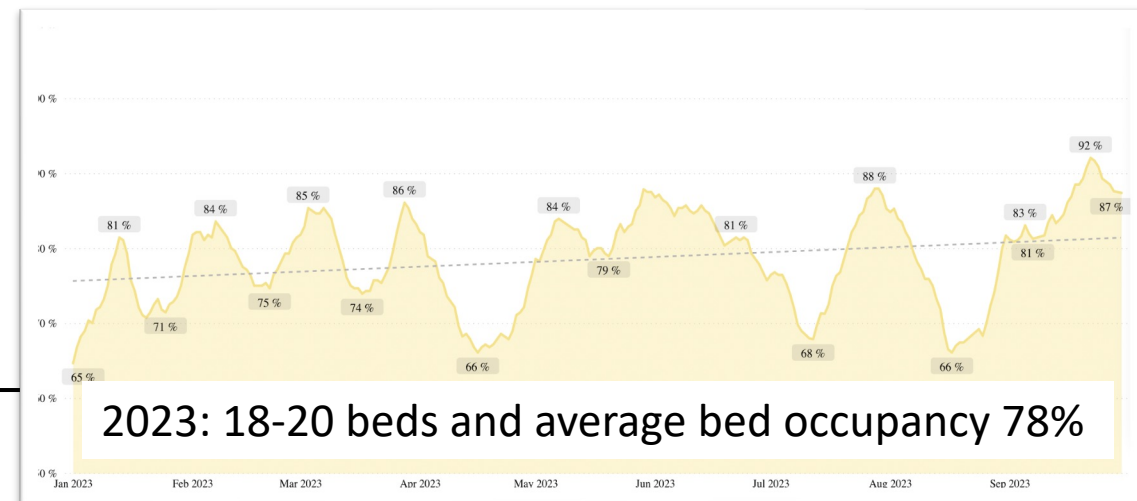
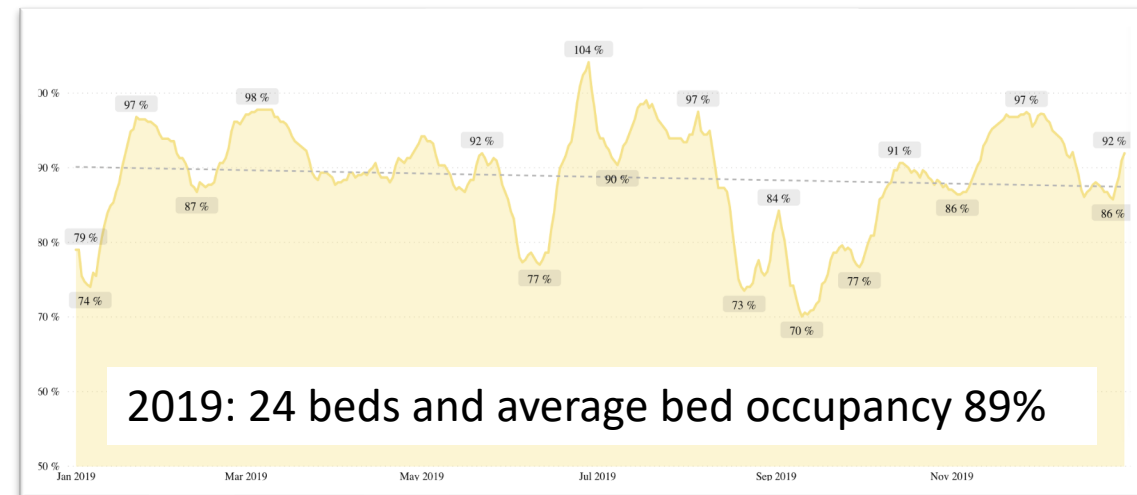
# 50% reduction of chronic critical illness burden

- ICU LoS >7 days
  - 22.6% in 2022
  - 12.1% in 2023



# 30% more efficient than in 2019 (Cardiothoracic ICU)

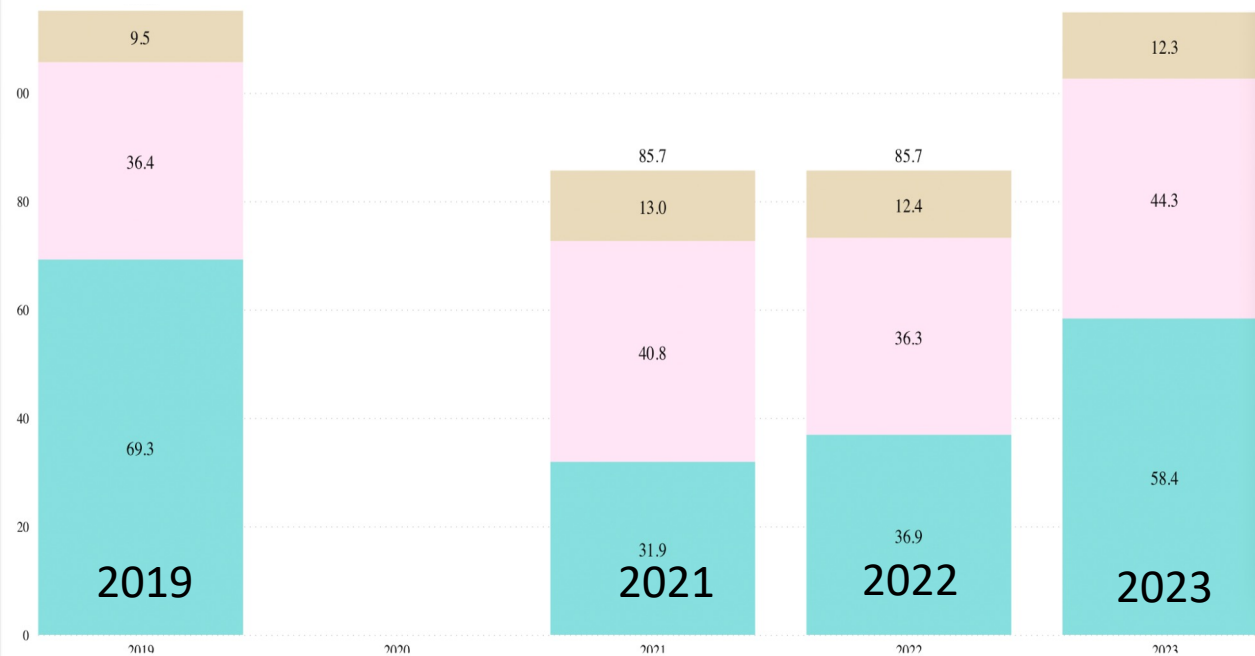
- Same number of cases per month
- 10% lower bed occupancy
- 20% reduction in no of beds



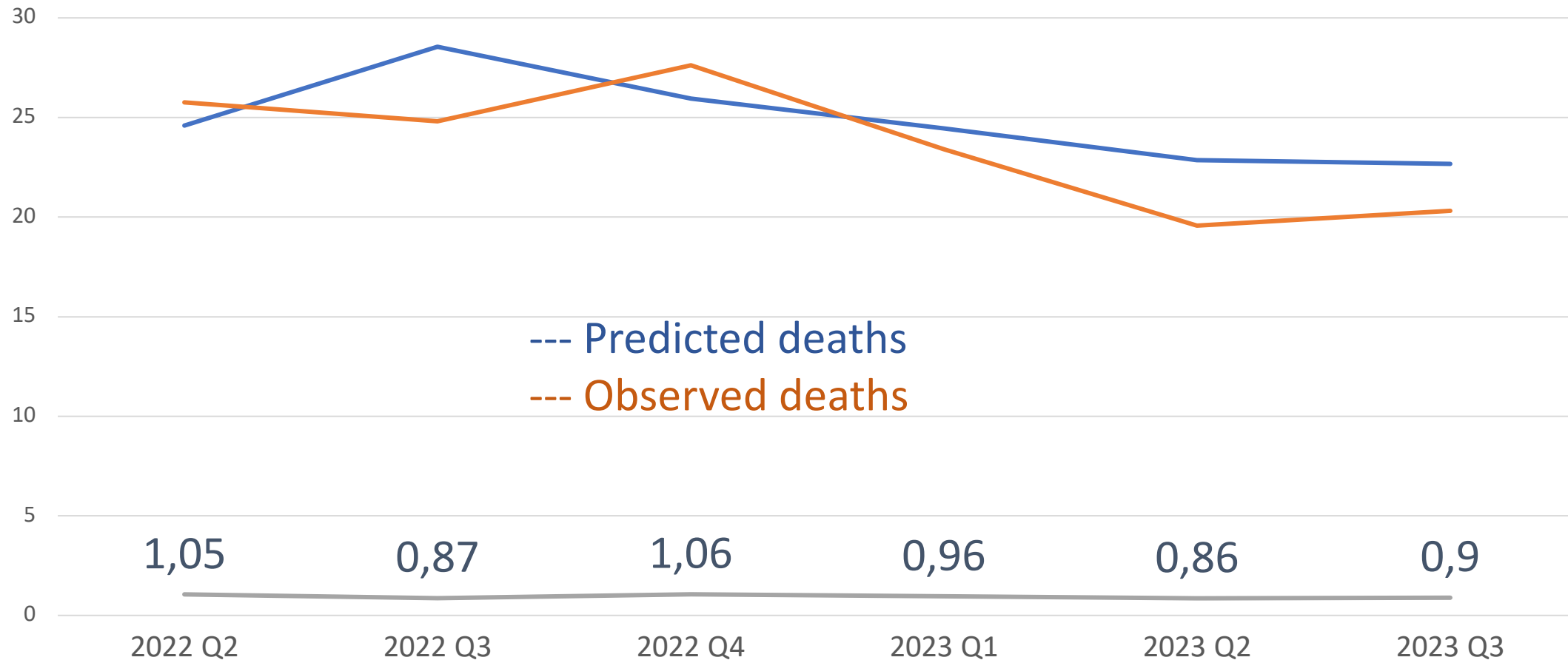
115.2 per month

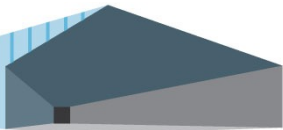
Onkologiniai

114.9 per month



# SMR in our units @VUL SK





# The future of Critical Care lies in Quality Improvement, Education and Complex Systems Management

